



# Federal Financial Management Business Use Case Library for Acquire-to-Dispose

Version 2.0



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## Purpose

The Federal Financial Management (FFM) Business Use Case Library consists of an Overview and a series of documents containing the business use cases organized within end-to-end business processes. The **FFM Business Use Case Library Overview** provides the framework for understanding and applying the business use cases to agency financial operations. A list of the available documents in the FFM Business Use Case Library can be found in Appendix A.

This document contains the FFM Business Use Cases associated with the Acquire-to-Dispose Business Process and should be used in conjunction with the **FFM Business Use Case Library Overview**.

## Business Use Case Structure

The sections of the FFM Business Use Cases are described below.

**Business Use Case Identifier:** includes information about the key underlying components. The notation for a business use case identifier is as shown.



**Figure 1: The notation for a business use case identifier.**

**Business Scenario(s) Covered:** identifies differing situations or conditions that occur when executing an end-to-end business process and reflect the scope and complexity of federal government agency missions.

**Business Actor(s):** identifies the typical offices or roles performing events in the business use case.

**Synopsis:** provides a summary of the events that take place within the business use case.

**Assumptions and Dependencies:** includes context information about events that have occurred prior to the first event identified in the business use case or outside of the business use case and dependencies on events accomplished in other business use cases. There are several common assumptions that are established for all business use cases. Additional assumptions or dependencies are included if needed for the specific business use case.



**FFMSR ID Reference(s):** includes a list of the Federal Financial Management Systems Requirements (FFMSR) that apply for the business use case.

**Initiating Event:** identifies the event that triggers the initiation of the business use case.

**Typical Flow of Events:** includes the Federal Financial Management (FFM) and non-FFM events that may occur to complete the business scenario(s) included in the business use case. The non-FFM events are provided for business context. Also included are the inputs and outputs or outcomes that one would expect to occur during or as a result of the event.



## Acquire-to-Dispose Business Use Cases

### 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets

**End-to-End Business Process:** 020 Acquire-to-Dispose

#### Business Scenario(s) Covered

- Acquiring a PP&E Asset
- Leasing a PP&E Asset
- Depreciation of a PP&E Asset
- Disposing of a PP&E Asset
- Replacing an Asset

#### Business Actor(s)

Finance Office; Property Management Office; Program Office

#### Synopsis

Physical control of new, purchased equipment with an expected 10-year life is acquired by a federal agency for a 20-year program. Additional costs are incurred to place the new equipment into service. After eight years, it is decided to dispose of the purchased equipment. A capital lease of equipment is implemented to replace the purchased equipment and the leased equipment is operated through the end of the program. Once the agency completes the capital lease of the replacement equipment, retirement and disposal activities for the replaced equipment are performed.



## 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets

### Assumptions and Dependencies

1. There may or may not be automated (near/real-time or batch) interfaces between functional areas/functions/activities or between provider solutions/systems.
2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
6. All predecessor activities required to trigger the Initiating Event have been completed.
7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2
8. The acquired and leased equipment are procured in a previous Request-to-Procure business process.
9. The acquired and leased equipment are received, accepted and paid for in a previous Procure-to-Pay business process.
10. There is no increase in the value of the purchased equipment during its useful life.
11. The criteria for a capital lease are met.
12. All additional costs, including labor, have been identified, approved and expended.
13. The property record includes all information needed to determine depreciation, including cost, asset class and useful life.
14. The depreciation method is determined by the agency's Property Management function.
15. The determination of gains or losses incurred in the disposition of the purchased equipment is determined by the agency's Property Management function.

<b>FFMSR ID Reference(s)</b>	1.1.2; 1.1.3
<b>Initiating Event</b>	Equipment arrives at the Program Office.



## Use Case 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		<p>a. Acquire physical control of the equipment, place into service and capture additional costs of placing the property into service (PRM.010.010 Property Acquisition/Receipt)</p> <p>b. Determine property value and other property information (PRM.010.050 Property Valuation)</p> <p>c. Establish property records including custodian, location and value (PRM.010.060 Property Control and Accountability)</p>	<ul style="list-style-type: none"> <li>Property receipt</li> <li>Property record</li> </ul>	<ul style="list-style-type: none"> <li>Property under control</li> <li>Property value</li> <li>Depreciation schedule</li> <li>Property information</li> </ul>
2	Receive and process asset information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Property information</li> <li>Property value</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset information entries created with reference to source information</li> </ul>
3	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



**Use Case 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets**

**Typical Flow of Events**

	<b>FFM Event</b>	<b>Non-FFM Event</b>	<b>Input(s)</b>	<b>Output(s) / Outcome(s)</b>
<b>4</b>	Receive and process asset depreciation information (FFM.020.010 Financial Asset Information Processing -Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Property information</li> <li>Depreciation schedule</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset depreciation entries created with reference to source information</li> </ul>
<b>5</b>	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
6		<p>a. Complete lease contract for replacement equipment (ACQ.030.070 Contract Award Issuance)</p> <p>b. Acquire physical control of the equipment, place into service and capture additional costs of placing the property into service (PRM.010.010 Property Acquisition/Receipt)</p> <p>c. Determine property value and other property information (PRM.010.050 Property Valuation)</p> <p>d. Establish property records including custodian, location and value (PRM.010.060 Property Control and Accountability)</p>	<ul style="list-style-type: none"> <li>Lease terms and conditions</li> <li>Leased property receipt</li> <li>Property record</li> </ul>	<ul style="list-style-type: none"> <li>Signed property lease</li> <li>Leased property under control</li> <li>Leased property value</li> <li>Depreciation schedule</li> <li>Leased property information</li> <li>Detailed lease payment schedule</li> </ul>
7	Receive and process asset information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Leased property information</li> <li>Leased property value</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset entries created with reference to source information</li> </ul>



**Use Case 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets**

**Typical Flow of Events**

	<b>FFM Event</b>	<b>Non-FFM Event</b>	<b>Input(s)</b>	<b>Output(s) / Outcome(s)</b>
<b>8</b>	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
<b>9</b>		<p>a. Retire and dispose of equipment (PRM.010.040 Property Transfer, Disposal, or Retirement)</p> <p>b. Capture retirement and disposal costs (PRM.010.040 Property Transfer, Disposal, or Retirement)</p> <p>c. Determine property gains or losses incurred (PRM.010.040 Property Transfer, Disposal, or Retirement)</p> <p>d. Update property records with asset retirement and disposal information (PRM.010.060 Property Control and Accountability)</p>	<ul style="list-style-type: none"> <li>Property information</li> <li>Current value of equipment</li> <li>Retirement and disposal costs</li> </ul>	<ul style="list-style-type: none"> <li>ID of property retired/disposed</li> <li>Current net book value of property retired/disposed</li> <li>Gains or losses</li> <li>Property is retired/disposed</li> <li>Request to record change in asset information</li> </ul>



**Use Case 020.FFM.L1.01 Property, Plant, and Equipment (PP&E) Assets**

**Typical Flow of Events**

	<b>FFM Event</b>	<b>Non-FFM Event</b>	<b>Input(s)</b>	<b>Output(s) / Outcome(s)</b>
<b>10</b>	Receive and process request to record change in asset information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Request to record change in asset information</li> <li>Current net book value of retired property</li> <li>Gains or losses</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset adjustment entries created with reference to supporting information</li> </ul>
<b>11</b>	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



<b>020.FFM.L1.02 Bulk Purchases</b>	
<b>End-to-End Business Process:</b> 020 Acquire-to-Dispose	
<b>Business Scenario(s) Covered</b>	
<ul style="list-style-type: none"> <li>Bulk Purchases</li> </ul>	<ul style="list-style-type: none"> <li>Transfers between Department Components</li> </ul>
<b>Business Actor(s)</b>	
Department Warehousing Office; Finance Office; Property Management Office; Program Office	
<b>Synopsis</b>	
<p>A federal department uses a warehousing office to manage the acquisition and distribution of bulk purchases across programs. This warehousing office buys property in bulk (e.g., office equipment, emergency equipment) and then holds property for distribution until requested by programs. The warehousing office purchases one lot of property that is held in the warehouse for over a year before transferring it to a program office. The property value and depreciation schedule are recorded when the equipment is originally received. The property book value is periodically reduced to reflect the depreciation.</p>	



## 020.FFM.L1.02 Bulk Purchases

### Assumptions and Dependencies

1. There may or may not be automated (near/real-time or batch) interfaces between functional areas/functions/activities or between provider solutions/systems.
2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
6. All predecessor activities required to trigger the Initiating Event have been completed.
7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
8. The property was acquired in a previous Request-to-Procure business process.
9. The property was received, accepted and paid for in a previous Procure-to-Pay business process.
10. The expense of operating the warehouse is not associated with the property transferred to the program office.
11. The property information includes Federal Supply Code and salvage value.
12. The property purchased requires depreciation.
13. The property record includes all information needed to determine depreciation, including cost, asset class, useful life and depreciation method
14. The determination of depreciation is a Property Management function and will be shown as a non-FFM Event regardless of the office or process used in its determination.
15. The Program office uses the same FM system as the Department.
16. Depreciation expense is incurred by the office with custodial responsibility.

<b>FFMSR ID Reference(s)</b>	1.1.2; 1.1.3
<b>Initiating Event</b>	Property arrives at the federal department warehousing office.



## Use Case 020.FFM.L1.02 Bulk Purchases

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		a. Acquire physical control of the property and warehouse (PRM.010.010 Property Acquisition/Receipt) b. Determine property value and other property information (PRM.010.050 Property Valuation) c. Establish property records including custodian, location and value (PRM.010.060 Property Control and Accountability)	<ul style="list-style-type: none"> <li>Property receipt</li> <li>Property record</li> </ul>	<ul style="list-style-type: none"> <li>Property warehoused</li> <li>Property valuation</li> <li>Depreciation schedule</li> <li>Property information</li> </ul>
2	Receive and process asset valuation information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Property information</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset entries created with reference to source information</li> </ul>
3	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L1.02 Bulk Purchases

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
4	Receive and process asset depreciation information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Depreciation schedule</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset depreciation entries created with reference to source information</li> </ul>
5	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
6		a. Process request and transfer property to program office (PRM.010.040 Property Transfer, Disposal, or Retirement)  b. Update property records including custodian and location (PRM.010.060 Property Control and Accountability)	<ul style="list-style-type: none"> <li>Request for property transfer</li> </ul>	<ul style="list-style-type: none"> <li>Updated property information</li> </ul>
7	Receive and process updated asset information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Updated property information</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset entries created with reference to source information</li> </ul>



## Use Case 020.FFM.L1.02 Bulk Purchases

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
8	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## 020.FFM.L1.03 Bulk Purchase Immediately Distributed

**End-to-End Business Process:** 020 Acquire-to-Dispose

### Business Scenario(s) Covered

- Bulk Purchase Immediately Distributed

### Business Actor(s)

Property Management Office; Finance Office; Information Technology (IT) Office; Program Offices

### Synopsis

A bulk purchase of desktop Commercial Off the Shelf (COTS) software is received. All the software is immediately distributed to Program Offices, and the property record is established with the Program Offices as custodians with their locations. The expense of the software is distributed to the Program Offices.

### Assumptions and Dependencies

1. There may or may not be automated (near/real-time or batch) interfaces between functional areas/functions/activities or between provider solutions/systems.
2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
6. All predecessor activities required to trigger the Initiating Event have been completed.
7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
8. The property was acquired by the IT Office in a previous Request-to-Procure business process.
9. The software and licenses were received, recorded in the property management system and distributed.
10. PP&E has a useful life exceeding two years and is recorded and tracked in the property management system.
11. The total cost of the bulk purchase does not meet the agency threshold for capitalization.
12. Cost allocation by location is unavailable for direct charging at time of acquisition, requiring post acquisition cost distribution process.

### FFMSR ID Reference(s)

1.1.2; 1.1.3

### Initiating Event

A federal agency IT Office receives a bulk purchase that is immediately distributed to various Program Offices.



## Use Case 020.FFM.L1.03 Bulk Purchase Immediately Distributed

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		<ul style="list-style-type: none"> <li>a. Acquire physical control of the software (PRM.010.010 Property Acquisition/Receipt)</li> <li>b. Determine property value and other property information (PRM.010.050 Property Valuation)</li> <li>c. Transfer software to Program Offices (PRM.010.040 Property Transfer, Disposal, or Retirement)</li> <li>d. Establish property records including custodian, location and value (PRM.010.060 Property Control and Accountability)</li> <li>e. Establish software license record (ITS.090.090 Software License Management)</li> <li>f. Request expense information be updated to reflect distribution of the expense to the Program Office (PRM.010.070 Property Acquisition and Control Reporting)</li> </ul>	<ul style="list-style-type: none"> <li>• Software receipt</li> <li>• Software cost</li> <li>• List of Program Offices to receive software</li> <li>• Software asset information</li> </ul>	<ul style="list-style-type: none"> <li>• Property valuation</li> <li>• Property information</li> <li>• Property record</li> <li>• Software asset in the property management system</li> <li>• Request to update expense information to reflect distribution to the Program Office</li> </ul>



## Use Case 020.FFM.L1.03 Bulk Purchase Immediately Distributed

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
2	Receive and process request to update expense information to reflect distribution to the Program Offices (FFM.030.070 Payment Processing – Commercial Payments)		<ul style="list-style-type: none"> <li>Request to update expense information to reflect distribution to the Program Office</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate expense adjustment entries created with reference to source information</li> </ul>
3	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## 020.FFM.L2.01 Complex Systems

**End-to-End Business Process:** 020 Acquire-to-Dispose

### Business Scenario(s) Covered

- Complex Systems
- Work in Progress
- General PP&E
- Internal Use Software
- Increase Life and Value of Asset
- Enhancing an Asset

### Business Actor(s)

Office of the CIO; Finance Office; Property Management Office

### Synopsis

A federal Agency is developing a complex system (including hardware and internal use software) that is expected to take two years to build. After the complex system is put into operation the hardware is upgraded to extend its life expectancy.

### Assumptions and Dependencies



## 020.FFM.L2.01 Complex Systems

1. There may or may not be automated (near/real-time or batch) interfaces between functional areas/functions/activities or between provider solutions/systems.
2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
6. All predecessor activities required to trigger the Initiating Event have been completed.
7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
8. The complex system is being developed by agency in-house personnel for internal use.
9. The expected life of a hardware component purchased in year one is five years.
10. The hardware was procured in a previous Request-to-Procure business process.
11. The hardware was received, accepted and paid for in a previous Procure-to-Pay business process.
12. The base software used in the development of the complex system was procured in a previous Request-to-Procure business process.
13. The base software was received, accepted and paid for in a previous Procure-to-Pay business process.
14. The hardware depreciation schedule begins when the hardware is accepted.
15. The complex system software depreciation schedule begins when the system is placed into operation.
16. The property information includes property salvage value.
17. When the hardware is upgraded, no original components are removed or retired.
18. The property record includes all information needed to determine depreciation, including cost, asset class, useful life, and depreciation method.
19. The determination of depreciation is a Property Management function.
20. The software property record, where available, includes the information needed to determine the value of work in progress.
21. The value of the software work in progress is determined by the agency's Property Management function.
22. In accordance with FITARA, all information technology spending is coordinated with the Chief Information Officer.

**FFMSR ID Reference(s)** | 1.1.2; 1.1.3

**Initiating Event** | The hardware for the development of the complex system is delivered.



## 020.FFM.L2.01 Complex Systems

### Use Case 020.FFM.L2.01 Complex Systems

#### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		a. Acquire physical control of the hardware (PRM.010.010 Property Acquisition/Receipt) b. Determine hardware life expectancy, value, and other property information (PRM.010.050 Property Valuation) c. Establish hardware property information including custodian, location, and value (PRM.010.060 Property Control and Accountability)	<ul style="list-style-type: none"> <li>Hardware delivery</li> </ul>	<ul style="list-style-type: none"> <li>Hardware under control</li> <li>Hardware property value</li> <li>Hardware depreciation schedule</li> <li>Hardware property information</li> </ul>
2	Receive and process asset information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Hardware property information</li> <li>Hardware property value</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset information entries created with reference to source information</li> </ul>
3	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



### 020.FFM.L2.01 Complex Systems

4	Receive and process the asset depreciation information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>• Hardware depreciation schedule</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate asset depreciation entries created with reference to source information</li> </ul>
5	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>• GL entries</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate GL accounts updated</li> </ul>
6		<p>a. Assess development and testing progress for internal use software components of the complex system (Program Mission Activity)</p> <p>b. Determine value of the in-progress software components (PRM.010.050 Property Valuation)</p> <p>c. Update software property information (PRM.010.060 Property Control and Accountability)</p>	<ul style="list-style-type: none"> <li>• Financial and performance report on development of software component</li> <li>• Development labor costs for the software components</li> <li>• Base software costs</li> <li>• Base software property information</li> </ul>	<ul style="list-style-type: none"> <li>• Value of the in-progress software components</li> <li>• Updated software property information</li> </ul>
7	Receive and process software components valuation information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>• Value of the in-progress software components</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate asset adjustment entries created with reference to source information</li> </ul>



020.FFM.L2.01 Complex Systems				
8	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
9		<p>a. Complete software development, testing, and acceptance and place the system into operation (Program Mission Activity)</p> <p>b. Determine useful life and value of the completed software (PRM.010.050 Property Valuation)</p> <p>c. Update software property information (PRM.010.060 Property Control and Accountability)</p>	<ul style="list-style-type: none"> <li>System development and deployment costs</li> <li>Authority to Operate</li> </ul>	<ul style="list-style-type: none"> <li>Value of the completed internal use software</li> <li>Software amortization schedule</li> </ul>
10	Receive and process valuation information for completed software (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Value of the completed internal use software</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset adjustment entries created with reference to source information</li> </ul>
11	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## 020.FFM.L2.01 Complex Systems

12		<p>a. Receive and place into service hardware upgrade components (PRM.010.010 Property Acquisition/Receipt)</p> <p>b. Determine updated life expectancy of base hardware and value of hardware upgrade (PRM.010.050 Property Valuation)</p> <p>c. Update hardware property information (PRM.010.060 Property Control and Accountability)</p>	<ul style="list-style-type: none"> <li>• Upgraded hardware information</li> <li>• Base hardware property information</li> </ul>	<ul style="list-style-type: none"> <li>• Upgraded hardware</li> <li>• Updated value of hardware</li> <li>• Updated hardware property information</li> </ul>
13	<p>Receive and process valuation for hardware (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)</p>		<ul style="list-style-type: none"> <li>• Updated value of hardware</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate asset adjustment entries created with reference to source information</li> </ul>
14	<p>Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)</p>		<ul style="list-style-type: none"> <li>• GL entries</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate GL accounts updated</li> </ul>



## 020.FFM.L2.01 Complex Systems

15	Receive and process the software amortization information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>• Software amortization schedule</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate software asset amortization entries created with reference to source information</li> </ul>
16	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>• GL entries</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate GL accounts updated</li> </ul>



<b>020.FFM.L2.02 Leasehold Improvements</b>
<b>End-to-End Business Process:</b> 020 Acquire-to-Dispose
<b>Business Scenario(s) Covered</b>
<ul style="list-style-type: none"> <li>Leasehold Improvement</li> </ul>
<b>Business Actor(s)</b>
Property Management Office; Finance Office; Private Entity Lessor (PEL)
<b>Synopsis</b>
A property owned by a PEL has been leased by a government agency for a five-year term. After occupying the property, leasehold improvements are made and paid for by the agency. The leasehold improvements are determined to have a useful life of ten years, but are amortized based on the remaining lease period (4 years). The lease is ended as agreed at the end of the lease period, and the leasehold improvements revert to the PEL.



## 020.FFM.L2.02 Leasehold Improvements

### Assumptions and Dependencies

1. There may or may not be automated (near/real-time or batch) interfaces between functional areas/functions/activities or between provider solutions/systems.
2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
6. All predecessor activities required to trigger the Initiating Event have been completed.
7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
8. The lease contract required to lease the property has been executed under previous Request-to-Procure and Procure-to-Pay processes.
9. Monthly disbursements related to the lease are made under the separate Procure-to-Pay process.
10. A property record has already been established for the leased property.
11. The leasehold improvements to be made have been identified, and the vendor has been selected through a previous Request-to-Procure process.
12. An order or award has been issued for the leasehold improvements in a previous Request-to-Procure process.
13. The leasehold improvements exceed the capitalization threshold and are completed by the end of the first year of the lease.
14. The vendor performing leasehold improvements has been properly registered in government systems, the relevant payee information has been set up in the FM system, and the invoice is submitted electronically.
15. Tolerance percentages or amounts between obligation and commitment amounts and between expenditure and obligation amounts have been established.

<b>FFMSR ID Reference(s)</b>	1.1.2; 1.1.3; 2.1.1; 2.1.2; 2.2.1; 2.2.2
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<b>Initiating Event</b>	Improvements to the leased property have been completed.
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## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		<p>a. Receive vendor invoice information for leasehold improvements in an OMB-approved electronic invoicing solution (ACQ.040.020 Documentation of Delivery/Acceptance)</p> <p>b. Provide notification of vendor invoice submission for review and acceptance of vendor invoice (ACQ.040.020 Documentation of Delivery/Acceptance)</p> <p>c. Validate that leasehold improvements have been completed in accordance with contract (PRM.020.020 Property Space Design and Construction Management)</p> <p>d. Request processing of receipt and acceptance of leasehold improvements (ACQ.040.020 Documentation of Delivery/Acceptance)</p> <p>e. Request processing and matching of accepted vendor invoice (Program Management Activity)</p>	<ul style="list-style-type: none"> <li>Leasehold improvement documentation</li> <li>Final vendor invoice for leasehold improvements</li> <li>Receiving report, if used</li> <li>Approved order or award for leasehold improvements</li> </ul>	<ul style="list-style-type: none"> <li>Notification of vendor invoice submission</li> <li>Accepted vendor invoice for leasehold improvements</li> <li>Receiving report, if used</li> <li>Acceptance report</li> <li>Request for processing and matching of accepted vendor invoice</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
2	Receive and process request for processing and matching of accepted vendor invoice and perform a three-way match (FFM.030.070 Payment Processing - Commercial Payments)		<ul style="list-style-type: none"> <li>Accepted vendor invoice for leasehold improvements</li> <li>Receiving report, if used</li> <li>Acceptance report</li> <li>Request for processing and matching of accepted vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>Successful three-way match</li> <li>Appropriate payable entry created with reference to source information</li> <li>Validated vendor invoice for leasehold improvements</li> </ul>
3		Request funds availability check (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Validated vendor invoice for leasehold improvements</li> </ul>	<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>
4	Receive and process request for funds availability check (FFM.010.020 Fund Allocation and Control)		<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>	<ul style="list-style-type: none"> <li>Funds availability response</li> </ul>
5		a. Approve vendor invoice for leasehold improvements b. Request for processing of approved vendor invoice (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Funds availability response</li> <li>Validated vendor invoice for leasehold improvements</li> </ul>	<ul style="list-style-type: none"> <li>Approved vendor invoice for leasehold improvements</li> <li>Request for processing of approved vendor invoice</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
6	<p>a. Receive and process approved vendor invoice (FFM.030.070 Payment Processing - Commercial Payments)</p> <p>b. Confirm difference between expenditure amount and obligation amount does not exceed tolerance percentage/amount (FFM.030.020 Obligation Management)</p> <p>c. Establish payable (FFM.030.070 Payment Processing – Commercial Payments)</p> <p>d. Liquidate obligation (FFM.030.020 Obligation Management)</p>		<ul style="list-style-type: none"> <li>Approved vendor invoice</li> <li>Request for processing of approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate payable entry created with reference to source information</li> <li>Appropriate obligation liquidation entry created with reference to source information</li> <li>Appropriate accrual reversal entry created with reference to source information</li> </ul>
7		Request disbursement (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>Request for disbursement</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
8	<p>a. Receive and process disbursement request (FFM.030.070 Payment Processing - Commercial Payments)</p> <p>b. Initiate disbursement (FFM.030.070 Payment Processing - Commercial Payments)</p> <p>c. Generate disbursement schedule (FFM.030.110 Payment Disbursement)</p> <p>d. Certify payment of disbursement schedule (FFM.030.110 Payment Disbursement)</p> <p>e. Receive confirmation of disbursement (FFM.030.120 Payment Confirmation)</p>		<ul style="list-style-type: none"> <li>Request for disbursement</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate payable entry liquidated with reference to source information</li> <li>Appropriate obligation liquidation entry created with reference to source information</li> <li>Appropriate disbursement-in -transit entry created with reference to source information</li> <li>Certified disbursement schedule</li> <li>Disbursement confirmation information</li> <li>Appropriate disbursement-in -transit entry liquidated with reference to source information</li> <li>Appropriate disbursement entry created with reference to source information</li> <li>Vendor receives payment</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
9	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
10		a. Determine the beneficial occupancy date (PRM.010.070 Property Acquisition and Control Reporting)  b. Determine useful life and value of leasehold improvements (PRM.010.050 Property Valuation)  c. Determine amortization schedule of leasehold improvements (PRM.010.050 Property Valuation)  d. Update property record to reflect improvements (PRM.010.060 Property Control and Accountability)  e. Request update of asset information and amortization schedule for leasehold improvements (PRM.010.070 Property Acquisition and Control Reporting)	<ul style="list-style-type: none"> <li>Approved order or award for leasehold improvements</li> <li>Vendor invoice for improvements</li> <li>Current property record</li> </ul>	<ul style="list-style-type: none"> <li>Useful life of leasehold improvements</li> <li>Beneficial Occupancy Date</li> <li>Asset value information for leasehold improvements</li> <li>Amortization schedule for leasehold improvements</li> <li>Updated property record</li> <li>Request to update asset information and amortization schedule for leasehold improvements</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
11	Receive and process request to update asset information and amortization schedule for leasehold improvements (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Request to update asset information and amortization schedule for leasehold improvements</li> <li>Updated property record</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate property asset information entries created with reference to source information</li> <li>Appropriate asset amortization entries created with reference to source information</li> </ul>
12	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
13	Process annual amortization of leasehold improvements (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Amortization schedule for leasehold improvements</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate asset amortization entries created with reference to source information</li> </ul>
14	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
15		<p>a. Document decision not to renew lease and to retire property (PRM.010.040 Property Transfer, Disposal, or Retirement)</p> <p>b. Validate that leasehold improvements have been completely amortized (PRM.010.050 Property Valuation)</p> <p>c. Update property record to reflect end of lease and retiring of leasehold improvements (PRM.010.060 Property Control and Accountability)</p> <p>d. Request update of asset information to reflect retirement, including completed amortization (PRM.010.070 Property Acquisition and Control Reporting)</p>	<ul style="list-style-type: none"> <li>Lease agreement</li> <li>Asset information for leasehold improvements</li> <li>Amortization schedule for leasehold improvements</li> <li>Current property record</li> </ul>	<ul style="list-style-type: none"> <li>Documentation not to renew lease</li> <li>Asset retirement information for leasehold improvements</li> <li>Accrued amortization for leasehold improvements</li> <li>Updated property record</li> <li>Request to update asset information to reflect retirement and zero amortization value</li> </ul>



## 020.FFM.L2.02 LEASEHOLD IMPROVEMENTS

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
16	Receive and process request to update asset information to reflect retirement and zero remaining amortization for leasehold improvements (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Request to update asset information to reflect retirement and zero amortization value</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate property asset entries updated with reference to source information</li> <li>Appropriate amortization entry created with reference to source information</li> </ul>
17	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

**End-to-End Business Process:** 020 Acquire-to-Dispose

### Business Scenario(s) Covered

- Heritage Assets
- Stewardship Land
- Construction in Progress
- Capitalization of Labor Costs
- Environmental Hazardous Substances on/in Property
- Impairment
- Construction in Abeyance

### Business Actor(s)

Property Management Office; Finance Office; Procurement Office

### Synopsis

Approval to construct an additional structure (e.g., gift shop) on stewardship land containing a heritage asset is received. Site preparation costs for the additional structure are included as costs for the stewardship land. The cost of construction is capitalized as work progresses and invoices are received. The cost of government labor for managing construction is capitalized as part of the overall cost of the additional structure. Hazardous substances are found on the property during construction. A stop work order is issued, and after evaluation of the hazard, the construction is placed in abeyance. The asset value of the incomplete structure is impaired because the asset cannot be used.



## 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

### Assumptions and Dependencies

1. There may or may not be automated (near/real-time or batch) interfaces between functional areas/functions/activities or between provider solutions/systems.
2. There is no presumption as to which activities are executed by which actor, or which activities are automated, semi-automated, or manual.
3. Supporting information for general ledger transactions includes sub-ledger entries when sub-ledgers are used.
4. Appropriate attributes (e.g., object class and project) are included as part of the accounting string.
5. Relationships between use cases are described in the Framework for Federal Financial Management Use Cases found in the related overview document.
6. All predecessor activities required to trigger the Initiating Event have been completed.
7. Funds availability checks are performed against appropriations/fund accounts for obligating funds, and against obligations for disbursing funds in accordance with OMB A-11, Section 150.2.
8. The heritage asset is not a multi-use heritage asset.
9. The construction vendor is properly registered in government systems, the relevant payee information has been set up in the FM system, and invoices are submitted electronically.
10. Tolerance percentages or amounts between obligation and commitment amounts and between expenditure and obligation amounts have been established.
11. Attempts to have the previous owner remediate the hazardous substance have failed.
12. The hazardous substance prohibits continuation of construction and prevents structure from being used for its intended purpose.
13. Contract termination activities to place construction in abeyance are properly executed but are not included as events in this use case.

<b>FFMSR ID Reference(s)</b>	1.1.2; 1.1.3; 2.1.1; 2.1.2; 2.2.1; 2.2.2
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<b>Initiating Event</b>	The decision to develop an additional structure on stewardship land containing a heritage asset is made.
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## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
1		a. Develop specifications for construction of additional structure (PRM.020.020 Property Space Design and Construction) b. Prepare and submit purchase request for construction of additional structure (ACQ.020.010 Procurement Request (PR) Processing) c. Request funds availability check (ACQ.020.010 Procurement Request (PR) Processing)	<ul style="list-style-type: none"> <li>Property title</li> <li>Additional structure functional needs</li> </ul>	<ul style="list-style-type: none"> <li>Specifications for construction of additional structure</li> <li>Submitted purchase request for construction of additional structure</li> <li>Request for funds availability check</li> </ul>
2	Receive and process request for status of funds availability (FFM.010.020 Fund Allocation and Control)		<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>	<ul style="list-style-type: none"> <li>Funds availability response</li> </ul>
3		Approve purchase request (ACQ.020.010 Procurement Request (PR) Processing)	<ul style="list-style-type: none"> <li>Funds availability response</li> <li>Submitted purchase request for construction of additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Approved purchase request for construction of additional structure</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
4	Receive approved purchase request for construction of additional structure and commit funds (FFM.030.020 Obligation Management)		<ul style="list-style-type: none"> <li>Approved purchase request for construction of additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate commitment entry created with reference to source information</li> </ul>
5	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

### Typical Flow of Events

	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
6		<p>a. Develop solicitation for construction of additional structure (ACQ.020.080 Solicitation Documentation Development)</p> <p>b. Issue solicitation (ACQ.020.100 Solicitation Issuance)</p> <p>c. Receive vendors' responses to solicitation and evaluate responses (ACQ.030.010 Proposal Evaluation)</p> <p>d. Select a vendor (ACQ.030.060 Award Decision)</p> <p>e. Develop order or award for that vendor for construction of additional structure (ACQ.030.070 Contract Award Issuance)</p> <p>f. Request funds availability check (ACQ.030.070 Contract Award Issuance)</p>	<ul style="list-style-type: none"> <li>• Specifications for construction of additional structure</li> <li>• Approved purchase request for construction of additional structure</li> <li>• Approved acquisition schedule</li> <li>• Vendor responses to solicitation</li> </ul>	<ul style="list-style-type: none"> <li>• Solicitation</li> <li>• Selected vendor</li> <li>• Order or award information for construction of additional structure</li> <li>• Request for funds availability check</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
7	Receive and process request for funds availability check (FFM.010.020 Fund Allocation and Control)		<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>	<ul style="list-style-type: none"> <li>Funds availability response</li> </ul>
8		Approve and issue order or award for construction of additional structure (ACQ.030.070 Contract Award Issuance)	<ul style="list-style-type: none"> <li>Order or award information for construction of additional structure</li> <li>Funds availability response</li> </ul>	<ul style="list-style-type: none"> <li>Approved order or award for construction of additional structure</li> </ul>
9	Receive approved order or award information, confirm difference between obligation amount and commitment amount does not exceed tolerance percentage/amount, obligate funds, and liquidate commitment (FFM.030.020 Obligation Management)		<ul style="list-style-type: none"> <li>Approved order or award for construction of additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate obligation entry created with reference to source information</li> <li>Appropriate commitment liquidation entry created with reference to source information</li> </ul>
10	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
11		a. Receive vendor invoice information for site preparation costs in an OMB-approved electronic invoicing solution  b. Provide notification of vendor invoice submission for review and acceptance of vendor invoice for site preparation costs (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Vendor invoice for site preparation costs</li> <li>Receiving report, if used</li> <li>Approved order or award for construction of additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Notification of vendor invoice submission</li> <li>Accepted vendor invoice for site preparation costs</li> </ul>
12	Receive and process accepted vendor invoice for site preparation costs from OMB- approved electronic invoicing solution and perform a three-way match (FFM.030.070 Payment Processing - Commercial Payments)		<ul style="list-style-type: none"> <li>Accepted vendor invoice for site preparation costs</li> <li>Receiving report, if used</li> <li>Approved order or award</li> </ul>	<ul style="list-style-type: none"> <li>Successful three-way match</li> <li>Appropriate payable entry created with reference to source information</li> <li>Validated vendor invoice for site preparation costs</li> </ul>
13		Request funds availability check (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Validated vendor invoice for site preparation costs</li> </ul>	<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
14	Receive and process request for funds availability check (FFM.010.020 Fund Allocation and Control)		<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>	<ul style="list-style-type: none"> <li>Funds availability response</li> </ul>
15		a. Approve vendor invoice for site preparation costs b. Request for processing of approved vendor invoice (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Funds availability response</li> <li>Validated vendor invoice for site preparation costs</li> </ul>	<ul style="list-style-type: none"> <li>Approved vendor invoice for site preparation costs</li> <li>Request for processing of approved vendor invoice</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
16	<ul style="list-style-type: none"> <li>a. Receive and process approved vendor invoice (FFM.030.070 Payment Processing - Commercial Payments)</li> <li>b. Confirm difference between expenditure amount and obligation amount does not exceed tolerance percentage/amount (FFM.030.020 Obligation Management)</li> <li>c. Establish payable (FFM.030.070 Payment Processing – Commercial Payments)</li> <li>d. Liquidate obligation (FFM.030.020 Obligation Management)</li> </ul>		<ul style="list-style-type: none"> <li>• Approved vendor invoice</li> <li>• Request for processing of approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate payable entry created with reference to source information</li> <li>• Appropriate obligation liquidation entry created with reference to source information</li> <li>• Appropriate accrual reversal entry created with</li> <li>• reference to source information</li> </ul>
17		Request for disbursement (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>• Approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>• Request for disbursement</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
18	<ul style="list-style-type: none"> <li>a. Receive and process disbursement request (FFM.030.070 Payment Processing – Commercial Payments)</li> <li>b. Initiate disbursement (FFM.030.070 Payment Processing - Commercial Payments)</li> <li>c. Generate disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>d. Certify payment of disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>e. Receive confirmation of disbursement (FFM.030.120 Payment Confirmation)</li> </ul>		<ul style="list-style-type: none"> <li>• Request for disbursement</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate payable entry liquidated with reference to source information</li> <li>• Appropriate disbursement- in -transit entry created with reference to source information</li> <li>• Certified disbursement schedule</li> <li>• Disbursement confirmation information</li> <li>• Appropriate disbursement entry created with reference to source information</li> <li>• Vendor receives payment</li> </ul>
19	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>• GL entries</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
20		a. Adjusted cost for stewardship land information to reflect site preparation (PRM.010.050 Property Valuation) b. Request processing of stewardship land asset information (PRM.010.070 Property Acquisition and Control Reporting)	<ul style="list-style-type: none"> <li>Stewardship land asset information</li> <li>Current stewardship land property record</li> <li>Site preparation costs</li> </ul>	<ul style="list-style-type: none"> <li>Stewardship land asset information</li> <li>Adjustments to stewardship land asset description</li> <li>Updated property record for stewardship land</li> <li>Request to process updated stewardship land asset information</li> </ul>
21	Receive and process updated stewardship land asset information (FFM.020.030 Financial Asset Information Processing - Heritage Assets and Stewardship Land)		<ul style="list-style-type: none"> <li>Request to process updated stewardship land asset information</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate entries for stewardship land asset information updated with reference to source information</li> </ul>
22	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
23		<ul style="list-style-type: none"> <li>a. Determine capitalization of construction costs and government labor costs for construction management (PRM.010.050 Property Valuation)</li> <li>b. Determine asset value of work-in-progress construction asset for additional structure (PRM.010.050 Property Valuation)</li> <li>c. Establish property record for work-in-progress construction asset for additional structure (PRM.010.060 Property Control and Accountability)</li> <li>d. Request establishment of work-in-progress construction asset information for additional structure (PRM.010.070 Property Acquisition and Control Reporting)</li> </ul>	<ul style="list-style-type: none"> <li>• Approved order or award for construction of additional structure</li> <li>• Estimated government labor costs for construction management</li> </ul>	<ul style="list-style-type: none"> <li>• Capitalized construction costs and construction management labor costs for the additional structure</li> <li>• Asset value of work-in-progress construction asset for additional structure</li> <li>• Work-in-progress construction asset property record for additional structure</li> <li>• Request to establish work-in-progress construction asset information for additional structure</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
24	Receive and process request to establish work-in-progress construction asset information for additional structure (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Request to establish work- in-progress construction asset information for additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate entries for work-in-progress construction asset information for additional structure created with reference to source information</li> </ul>
25	Post appropriate budgetary, proprietary and memorandum entries to the general ledger (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
26		<ol style="list-style-type: none"> <li>Receive monthly vendor invoice information for construction costs in an OMB-approved electronic invoicing solution</li> <li>Provide notification of monthly vendor invoice submission for review and acceptance of vendor invoice for construction costs (ACQ.040.020 Documentation of Delivery/Acceptance)</li> </ol>	<ul style="list-style-type: none"> <li>Monthly vendor invoice for construction costs</li> <li>Receiving report, if used</li> <li>Approved order or award for construction of additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Notification of monthly vendor invoice submission</li> <li>Accepted monthly vendor invoice for construction costs</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
27	<p>a. Receive accepted monthly vendor invoice for construction costs from OMB-approved electronic invoicing solution and perform a three-way match (FFM.030.070 Payment Processing - Commercial Payments)</p> <p>b. Revalue work-in-progress construction asset information (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)</p>		<ul style="list-style-type: none"> <li>Accepted monthly vendor invoice for construction costs</li> <li>Receiving report, if used</li> <li>Approved order or award for construction of additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Successful three-way match</li> <li>Appropriate payable entry created with reference to source information</li> <li>Appropriate work-in-progress construction asset information for additional structure entry created with reference to source information</li> <li>Validated monthly vendor invoice for construction costs</li> </ul>
28		Request funds availability check (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Validated monthly vendor invoice for construction costs</li> </ul>	<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>
29	Receive and process request for funds availability check (FFM.010.020 Fund Allocation and Control)		<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>	<ul style="list-style-type: none"> <li>Funds availability response</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
30		<ul style="list-style-type: none"> <li>a. Approve monthly vendor invoice for construction costs</li> <li>b. Request for processing of approved vendor invoice (ACQ.040.020 Documentation of Delivery/Acceptance)</li> </ul>	<ul style="list-style-type: none"> <li>• Funds availability response</li> <li>• Validated vendor invoice for construction costs</li> </ul>	<ul style="list-style-type: none"> <li>• Approved monthly vendor invoice for construction costs</li> <li>• Request for processing of approved vendor invoice</li> </ul>
31	<ul style="list-style-type: none"> <li>a. Receive and process approved vendor invoice (FFM.030.070 Payment Processing - Commercial Payments)</li> <li>b. Confirm difference between expenditure amount and obligation amount does not exceed tolerance percentage/amount (FFM.030.020 Obligation Management)</li> <li>c. Establish payable (FFM.030.070 Payment Processing – Commercial Payments)</li> <li>d. Liquidate obligation (FFM.030.020 Obligation Management)</li> </ul>		<ul style="list-style-type: none"> <li>• Approved vendor invoice</li> <li>• Request for processing of approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate payable entry created with reference to source information</li> <li>• Appropriate obligation liquidation entry created with reference to source information</li> <li>• Appropriate accrual reversal entry created with</li> <li>• reference to source information</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
32		Request disbursement (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>Request for disbursement</li> </ul>
33	<ul style="list-style-type: none"> <li>a. Receive and process disbursement request (FFM.030.070 Payment Processing – Commercial Payments)</li> <li>b. Initiate disbursement (FFM.030.070 Payment Processing - Commercial Payments)</li> <li>c. Generate disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>d. Certify payment of disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>e. Receive confirmation of disbursement (FFM.030.120 Payment Confirmation)</li> </ul>		<ul style="list-style-type: none"> <li>Request for disbursement</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate payable entry liquidated with reference to source information</li> <li>Appropriate disbursement- in -transit entry created with reference to source information</li> <li>Certified disbursement schedule</li> <li>Disbursement confirmation information</li> <li>Appropriate disbursement- in -transit entry liquidated with reference to source information</li> <li>Appropriate disbursement entry created with reference to source information</li> <li>Vendor receives payment</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
34	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>
35		<p>a. Hazardous substances are discovered on the property and a hazard substance report is prepared (PRM.010.070 Property Acquisition and Control Reporting)</p> <p>b. Modify contract to stop work due to hazardous materials (ACQ.040.030 Contract Modification)</p> <p>c. Request deobligation of remaining contract funds (ACQ.040.030 Contract Modification)</p> <p>d. Complete an asset impairment review (PRM.010.070 Property Acquisition and Control Reporting)</p>	<ul style="list-style-type: none"> <li>Discovery of hazardous materials on construction site</li> </ul>	<ul style="list-style-type: none"> <li>Hazard substances report</li> <li>Stop work order contract modification</li> <li>Request for deobligation of remaining contract funds</li> <li>Asset impairment review</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
36	Receive and process request for deobligation of remaining contract funds (FFM.030.020 Obligation Management)		<ul style="list-style-type: none"> <li>Request for deobligation of remaining contract funds</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate deobligation entry created with reference to source information</li> </ul>
37		<ol style="list-style-type: none"> <li>Request vendor submit final invoice (ACQ.040.030 Contract Modification)</li> <li>Receive final vendor invoice information in an OMB-approved electronic invoicing solution (ACQ.040.020 Documentation of Delivery/Acceptance)</li> <li>Provide notification of vendor final invoice submission for review and acceptance of final vendor invoice (ACQ.040.020 Documentation of Delivery/Acceptance)</li> </ol>	<ul style="list-style-type: none"> <li>Final vendor invoice</li> <li>Receiving report, if used</li> <li>Approved order or award for additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Request for submission of final vendor invoice</li> <li>Notification of vendor final invoice submission</li> <li>Accepted final vendor invoice</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
38	Receive accepted final vendor invoice from OMB-approved electronic invoicing solution and perform a three-way match (FFM.030.070 Payment Processing - Commercial Payments)		<ul style="list-style-type: none"> <li>Accepted final vendor invoice</li> <li>Receiving report, if used</li> <li>Approved modified order or award for additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Successful three-way match</li> <li>Appropriate payable entry created with reference to source information</li> <li>Validated final vendor invoice</li> </ul>
39		Request funds availability check (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Validated final vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>
40	Receive and process request for funds availability check (FFM.010.020 Fund Allocation and Control)		<ul style="list-style-type: none"> <li>Request for funds availability check</li> </ul>	<ul style="list-style-type: none"> <li>Funds availability response</li> </ul>
41		a. Approve final vendor invoice b. Request for processing of approved vendor invoice (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>Funds availability response</li> <li>Validated final vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>Approved final vendor invoice</li> <li>Request for processing approved vendor invoice</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
42	<ul style="list-style-type: none"> <li>a. Receive and process approved vendor invoice (FFM.030.070 Payment Processing - Commercial Payments)</li> <li>b. Confirm difference between expenditure amount and obligation amount does not exceed tolerance percentage/amount (FFM.030.020 Obligation Management)</li> <li>c. Establish payable (FFM.030.070 Payment Processing – Commercial Payments)</li> <li>d. Liquidate obligation (FFM.030.020 Obligation Management)</li> </ul>		<ul style="list-style-type: none"> <li>• Approved vendor invoice</li> <li>• Request for processing of approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate payable entry created with reference to source information</li> <li>• Appropriate obligation liquidation entry created with reference to source information</li> <li>• Appropriate accrual reversal entry created with reference to source information</li> </ul>
43		Request disbursement (ACQ.040.020 Documentation of Delivery/Acceptance)	<ul style="list-style-type: none"> <li>• Approved vendor invoice</li> </ul>	<ul style="list-style-type: none"> <li>• Request for disbursement</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
44	<ul style="list-style-type: none"> <li>a. Receive and process disbursement request (FFM.030.070 Payment Processing – Commercial Payments)</li> <li>b. Initiate disbursement (FFM.030.070 Payment Processing - Commercial Payments)</li> <li>c. Receive and Generate disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>d. Certify payment of disbursement schedule (FFM.030.110 Payment Disbursement)</li> <li>e. Receive confirmation of disbursement (FFM.030.120 Payment Confirmation)</li> </ul>		<ul style="list-style-type: none"> <li>• Request for disbursement</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate payable entry liquidated with reference to source information</li> <li>• Appropriate disbursement- in -transit entry created with reference to source information</li> <li>• Certified disbursement schedule</li> <li>• Disbursement confirmation information</li> <li>• Appropriate disbursement- in -transit entry liquidated with reference to source information</li> <li>• Appropriate disbursement entry created with reference to source information</li> <li>• Vendor receives payment</li> </ul>
45	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>• GL entries</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
46		<p>a. Determine asset value for partially completed structure due to construction abeyance (PRM.010.050 Property Valuation)</p> <p>b. Update property record, if needed, for additional structure asset to reflect revaluation from partial completion (PRM.010.060 Property Control and Accountability)</p> <p>c. Request processing of revised asset information and write off of difference between prior and impaired asset value for additional structure, if a difference exists (PRM.010.070 Property Acquisition and Control Reporting)</p>	<ul style="list-style-type: none"> <li>• Work-in-progress construction asset information</li> <li>• Current property record</li> </ul>	<ul style="list-style-type: none"> <li>• Revised asset valuation for partially completed structure</li> <li>• Updated property record for additional structure asset to reflect revaluation from partial completion</li> <li>• Request to process revised asset information and write off of difference between prior and impaired asset value for additional structure</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
47	Receive and process revised asset information and write off of difference between prior and impaired asset value for additional structure (FFM.020.010 Financial Asset Information Processing - Property, Plant, and Equipment)		<ul style="list-style-type: none"> <li>Request to process revised asset information and write off of difference between prior and impaired asset value for additional structure</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate property asset entries updated with reference to source information</li> <li>Appropriate loss entry created with reference to source information</li> </ul>
48	Post appropriate budgetary, proprietary, and/or memorandum entries to the general ledger (GL) (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Use Case 020.FFM.L3.01 Real Property: Stewardship Land, Heritage Assets, Construction, and Impairment

Typical Flow of Events				
	FFM Event	Non-FFM Event	Input(s)	Output(s) / Outcome(s)
49		<p>a. Update property records for stewardship land and heritage asset to reflect impairment of new construction (PRM.010.060 Property Control and Accountability)</p> <p>b. Request capture of updated stewardship land and heritage asset information (PRM.010.070 Property Acquisition and Control Reporting)</p>	<ul style="list-style-type: none"> <li>Property title</li> <li>Asset impairment review</li> <li>Stewardship land and heritage asset information</li> <li>Current property record</li> </ul>	<ul style="list-style-type: none"> <li>Revised stewardship land and heritage asset description</li> <li>Updated property records for stewardship land and heritage asset</li> <li>Request to capture stewardship land and heritage asset information</li> </ul>
50	Receive and process request to capture stewardship land and heritage asset information (FFM.020.030 Financial Asset Information Processing - Heritage Assets and Stewardship Land)		<ul style="list-style-type: none"> <li>Request to capture stewardship land and heritage asset information</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate entries for stewardship land and heritage asset information updated with reference to source information</li> </ul>
51	Post appropriate budgetary, proprietary and/or memorandum entries to the general ledger (FFM.090.020 General Ledger Posting)		<ul style="list-style-type: none"> <li>GL entries</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate GL accounts updated</li> </ul>



## Appendix A: FFM Business Use Case Library Documents

### Library Document Content

**FFM Business Use Case Library**

**010 Budget Formulation-to-Execution**

**020 Acquire-to-Dispose**

**030 Request-to-Procure**

**040 Procure-to-Pay**

**050 Bill-to-Collect**

**060 Record-to-Report**

**070 Agree-to-Reimburse**

**080 Apply-to-Perform**

**090 Hire-to-Retire**

**100 Book-to-Reimburse**

**110 Apply-to-Repay**

### Business Use Case Document Name

FFM Business Use Case Library Overview

FFM Use Cases 010 Budget Formulation-to-Execution

FFM Use Cases 020 Acquire-to-Dispose

FFM Use Cases 030 Request-to-Procure

FFM Use Cases 040 Procure-to-Pay

FFM Use Cases 050 Bill-to-Collect

FFM Use Cases 060 Record-to-Report

FFM Use Cases 070 Agree-to-Reimburse

FFM Use Cases 080 Apply-to-Perform

FFM Use Cases 090 Hire-to-Retire

FFM Use Cases 100 Book-to-Reimburse

FFM Use Cases 110 Apply-to-Repay